

Top 40 Assisted Living Chains

Company Name/ Chief Executive Officer	Address/ Telephone	Total Assisted Living Occupant Capacity	Total Facilities With Assisted Living	Occupancy Rate %	States In Which Company Operates Assisted Living	Assisted Living Revenue Sources:				Total Assisted Living Revenue	Services Offered:									
						% Medicaid	% Private Pay	% SSI	% Other		Traditional Nursing	Post-acute	Assisted Living	Independent Living	Therapy	Outpatient Therapy	Dementia Care	Pharmacy	Home Care	Hospice
1. Sunrise Senior Living Paul Klaassen	7902 Westpark Dr. McLean, VA 22102 (703) 273-7500	26,509	394	93.9	39	N/A	N/A	N/A	N/A	N/A	x		x	x			x		x	x
2. Brookdale Senior Living Mark Schulte & W.E. Sheriff	330 N. Wabash, Ste. 1400 Chicago, IL 60611 (312) 977-3700	21,913	417	89.7	35	0	92.4	0	7.6	\$619 Million	x		x	x	x	x	x	x	x	x
3. Emeritus Corp. Daniel Baty	3131 Elliott Ave., Ste. 500 Seattle, WA 98121 (800) 429-4828	16,513	203	87	35	N/A	87	N/A	N/A	\$421.9 Million			x				x			
4. Atria Senior Living Group* John Moore	401 S. Fourth St., Ste. 1900 Louisville, KY 40202 (502) 779-4700	13,950	122	87.6	27	13	87	0	0	\$497.5 Million			x	x	x		x			
5. Merrill Gardens* Bill Pettit	1938 Fairview Ave. E., Ste. 300 Seattle, WA 98102 (206) 676-5300	9,500	75	95	11	0	100	0	0	\$193 Million			x	x						
6. Assisted Living Concepts Laurie Bebo	111 W. Michigan St. Milwaukee, WI 53203 (414) 908-8000	8,302	207	N/A	17	N/A	N/A	N/A	N/A	\$231.1 Million			x							
7. Summerville Senior Living* Granger Cobb	3000 Executive Pkwy., Ste. 530 San Ramon, CA 94583 (925) 866-1999	7,492	77	91.7	13	0	100	0	0	\$222.6 Million			x	x			x	x		
8. Five Star Quality Care Evert Benton	400 Centre St. Newton, MA 02458 (617) 796-8387	6,388	111	91	32	N/A	90+	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x
9. HCR Manor Care Paul Ormond	333 N. Summit St. Toledo, OH 43604 (419) 252-5500	5,080	65	89.4	13	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x
10. Benchmark Assisted Living* Thomas Grape	40 William St., Ste. 350 Wilmington, MA 01887 (781) 489-7100	4,004	43	94	6	3	97	0	0	\$200 Million			x	x			x			
11. Genesis HealthCare Corp. George Hager Jr.	101 E. State St. Kennett Square, PA 19348 (610) 444-6350	2,970	26	98	9	0	100	0	0	\$37.2 Million	x	x	x	x	x	x	x		x	x
12. Life Care Services* Ed Kenny	400 Locust St. Des Moines, IA 50309 (515) 875-4500	2,902	60	92	26	N/A	N/A	N/A	N/A	N/A			x	x	x		x	x	x	
13. Belmont Village Assisted Living* Patricia Will	8554 Katy Freeway Houston, TX 77024 (713) 463-1700	2,337	18	N/A	6	0	100	0	0	N/A		x	x	x	x		x			

N/A Not Available ; * Private ; † Nonprofit

Ranked by occupant capacity of assisted living as of Dec. 31, 2006. U.S. operations only.
All companies are for profit and publicly traded unless otherwise noted.

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14. Capital Senior Living Larry Cohen	14160 Dallas Pkwy., Ste. 300 Dallas, TX 75254 (972) 770-5600	2,332	32	92	17	2.5	95.0	0	2.5	\$21.5 Million	x	x	x	x	x	x	x	x	x	x	x	x	x
15. Country Meadows Retirement Community* G. Michael Leader	830 Cherry Dr. Hershey, PA 17033 (717) 533-2474	2,089	30	94	2	0	100	0	0	N/A	x		x	x	x			x					
16. The Evangelical Lutheran Good Samaritan Society† David Horazdovsky	4800 W. 57th St. Sioux Falls, SD 57117 (605) 362-3100	1,910	77	82	17	N/A	N/A	N/A	N/A	\$59.4 Million	x	x	x	x	x	x	x	x	x	x	x	x	x
17. AegisLiving* Dwayne Clark	17602 N.E. Union Hill Rd. Redmond, WA 98052 (425) 895-7639	1,895	31	90.3	3	0	100	0	0	\$128.9 Million			x	x				x					x
18. Mountain West Retirement Corp.* Kelley Hamilton	3220 State St. Salem, OR 97301 (503) 566-5715	1,695	28	N/A	3	N/A	N/A	N/A	N/A	N/A				x	x			x	x				
19. Americare* Clay Crosson	214 N. Scott St. Sikeston, MO 63801 (573) 471-1113	1,562	68	N/A	4	1	98	0	1	\$44 Million	x	x	x	x	x	x	x	x	x				
20. Bickford Senior Living Group*	13795 S. Mur-Len Rd., Ste. 301 Olathe, KS 66062 (913) 782-3200	1,523	N/A	92.7	7	1	99	0	0	\$51.5 Million			x	x				x					
21. Prestige Care* Harold Delamarter	7700 N.E. Pkwy. Dr., Ste. 300 Vancouver, WA 98662 (360) 755-7155	1,522	25	88	7	13	87	0	0	\$51 Million	x	x	x		x			x	x				x
22. American Senior Communities* James Burkhart	6900 S. Gray Rd. Indianapolis, IN 46237 (317) 788-2500	1,473	15	95	1	0	100	0	0	\$35 Million	x	x	x	x	x	x	x	x	x	x	x	x	x
23. HH Hunt Senior Living Jim King	800 Hethwood Blvd. Blacksburg, VA 24060 (540) 951-1224	1,460	22	96.4	4	6.7	93.3	0	0	\$38.5 Million			x				x	x				x	
24. Ecumen† Kathryn Roberts	3530 Lexington Ave. N. Shoreview, MN 55126 (651) 766-4300	1,344	15	89	4	16	84	0	0	\$25.8 Million	x	x	x	x	x	x	x					x	x
25. Encore Senior Living* Peter Muhlbach	6400 S.E. Lake Rd., Ste. 400 Milwaukie, OR 97222 (503) 905-3300	1,263	17	88.1	5	1	95.8	0	3.2	\$42.6 Million			x	x				x					
26. Benedictine Health System† Dale Thompson	503 E. Third St., Ste. 400 Duluth, MN 55805 (218) 786-2370	1,178	24	99.6	6	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x	x	x	x

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27. Kisco Senior Living* Andrew Kohlberg	5790 Fleet St., Ste. 300 Carlsbad, CA 92008 (760) 804-5900	1,152	19	95	6	0	100	0	0	\$115 Million			x	x					x					
28. Brandywine Senior Living* Brenda Bacon	525 Fellowship Rd., Ste. 360 Mount Laurel, NJ 08054 (856) 813-2000	1,113	10	93	3	N/A	N/A	N/A	N/A	N/A				x										
29. Trilogy Health Services* Randall Bufford	1650 Lyndon Farm Ct., Ste. 201 Louisville, KY 40223 (502) 412-5847	1,112	34	90.5	3	0	100	0	0	\$21.3 Million	x	x	x	x	x	x	x	x	x	x				
30. Silverdo Senior Living* Loren Shook	27123 Calle Arroyo San Juan Capistrano, CA 92675 (949) 240-7200	1,077	13	94	3	0	100	0	0	\$81 Million	x		x		x			x			x		x	
31. JEA Senior Living* Jery Erwin	12115 N.E. 99th St. Vancouver, WA 98682 (360) 254-9442	1,000	15	90	6	10	90	0	0	\$27.5 Million			x	x				x						
32. Chelsea Senior Living* Herbert Hefflich	33 Union Pl. Summit, NJ 07901 (908) 522-0808	929	8	92	2	9	88	3	0	\$35.3 Million				x	x			x						
33. National Healthcare Corp. Robert Adams	100 E. Vine St. Murfreesboro, TN 37130 (615) 890-2020	830	22	90	12	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x	x	x	x	x
34. The Arbor Co.* Elison Thomas	3715 Northside Pkwy., Bldg. 300, Ste. 110 Atlanta, GA 30327 (404) 237-4026	813	11	95	6	0	100	0	0	N/A				x					x					
35. Skilled Healthcare Group Boyd Hendrickson	27442 Portola Pkwy., Ste. 200 Foothill Ranch, CA 92610 (949) 282-5800	794	12	N/A	5	N/A	N/A	N/A	N/A	N/A	x	x	x					x						x
36. Somerford Corp.* Lew Price	19642 Club House Rd., Ste. 620 Gaithersburg, MD 20886 (301) 379-0900 ext. 212	731	13	89	3	0	100	0	0	N/A				x		x		x						x
37. Independent Healthcare Properties* Greg Vital	8325 Hwy. 60 Georgetown, TN 37336 (423) 339-3050	706	14	93	5	0	100	0	0	N/A				x					x					
38. Sun Healthcare Group Richard Matros	101 Sun Ave. N.E. Albuquerque, NM 87109 (800) 729-6600	705	N/A	87	N/A	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x									x
39. Home Quality Management* Paul Walczak	2979 PGA Blvd. Palm Beach Gardens, FL 33410 (561) 627-0664	524	6	57	3	35	55	0	10	\$7.7 Million	x		x		x	x	x	x						
40. Medicalodges* Garen Cox	201 W. 8th St. Coffeyville, KS 67337 (620) 251-6700	388	13	73	3	7	93	0	0	\$6.9 Million	x	x	x						x				x	

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